

Board of Directors (Public)

Item 6.3a

Subject: Operational Board Summary Report
Date of meeting: 31st January 2017
Prepared by: Helen Turner, Executive Assistant
Presented by: Jane Tomkinson, Chief Executive

BAF Ref	Impact on BAF
1-5	None

1. Executive Summary

This paper summarises the key items of business considered at the meetings of the Operational Board held on 23 December 2016.

The Board is asked to note the content of the report and to consider and monitor the effectiveness of the Operational Board in holding to account for the delivery of the Trust's objectives.

2. Report from Operational Board 23.12.16

2.1 Robotics Presentation

Mr Paul Modi and team presented to the Board the case for introducing robotic surgery to the Trust, an initiative supported by both the surgical and cardiology teams. Operational Board discussed the investment, the pro and cons and specifically, that to realise the benefits both financially and clinically, a paradigm shift was needed in the current way of working particularly in the surgical division. Operational Board supported the development of a more detailed business case by a multi-disciplinary team and to pursue funding through charitable means.

2.2 ICC Financial Case

Dr Derick Todd gave an update to Operational Board on the growth area of Inherited Cardiac Conditions (ICC) and the proposal to expand the service, through an investment of £472,343 from a fortnightly clinic to a weekly one which would meet the increasing demand and excessive wait by patients. Overall the service would generate an additional income of £429,365 and contribute £2,022 to overheads. Operational Board supported the proposal and asked that an update in six month be brought to Operational Board.

2.3 STP Cardiac Services Update

The Chief Executive gave an update on the progress of the STP CVD work stream.

2.4 Private Patients Option Appraisal

The Board received a presentation on the private patient's option appraisal. While market analysis was being undertaken to inform service reconfiguration, improvements such as marketing and administration to the current service were underway.

2.5 Budget Setting Process

Operational Board noted an update on the budget setting for 2017/19 and the inherent risks in not delivering the financial plan. The key risks and outstanding issues were noted and final budgets were to be presented at the next meeting for sign off.

2.6 Mortality Improvement Strategy

Operational Board noted the update by the Medical Director of progress made to date on the mortality strategy.

2.7 Critical Care Staffing

Operational Board supported an increase in staffing to support the planned activity upturn in critical care subject to clarity on interdependent risks of the staffing model.

2.8 Operational Performance

The Chief Operating Officer presented the strategic and operational dashboards and in particular those red rated and confirmed that challenges continue to be addressed.

The Divisional teams each presented a comprehensive report on access, quality, finance, activity and workforce highlighting exceptions and action plans to mitigate risk.

Each Division's risk register was reviewed.

The Chief Finance Officer reported that the finance month 8 forecast was in line with plan and that focus in the remaining months of the financial year would increase scrutiny on delivering the recurrent CIP.

2.9 Quarterly Report from Research and Innovation

Operational Board noted the report from the Clinical Lead and the increased focus on financial stability and patient recruitment.

2.10 Corporate Risk Register

The corporate risk register was reviewed and noted.

2.11 CEO's Briefing

The CEO circulated the report from the Board of Directors to Operational Board.

3. Recommendation

The Board of Directors is asked to note the summary report of the meetings of the Operational Board.